


# Empire Petroleum Corporation

RESULTS for 1<sup>st</sup> QUARTER 2026

 [empirepetroleumcorp.com](http://empirepetroleumcorp.com)

 NYSE American: EP



## Forward Looking Statements

This presentation has been prepared by Empire Petroleum Corporation (the “Company”) to assist Investor in making its own evaluation of the Company and any proposed transaction between the Company and Investor. This presentation does not purport to be all-inclusive or contain all of the information needed to evaluate a transaction or an investment in the Company. In all cases, interested parties should conduct their own investigation and analysis of the Company, any of its prospects and the data set forth in this presentation. The Company makes no representation or warranty as to the accuracy or completeness of the information contained herein.

The information contained herein includes certain statements and estimates provided by the Company with respect to the projected future performance of the Company. Such statements, estimates, and projections reflect various assumptions by management of the Company concerning possible anticipated results, which assumptions may or may not be correct. No representations are made as to the accuracy of such statements, estimates, or projections.

All statements, other than statements of historical fact, contained in this report are forward-looking statements. Forward-looking statements generally are accompanied by words such as “anticipate,” “believe,” “estimate,” “expect,” “may,” “might,” “potential,” “project” or similar statements. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to be correct.

Factors that could cause actual results to differ materially from those discussed in such forward-looking statements include, but are not limited to: (i) unforeseen capital requirements, (ii) unforeseen or increased costs incurred in exploration and development, (iii) unforeseen engineering, mechanical or technological difficulties in drilling wells, (iv) uncertainty of exploration results, (v) operating hazards, (vi) competition from other natural resource companies, (vii) fluctuations of prices for oil and gas, (viii) the effects of governmental and environmental regulation, (ix) uncertainties associated with legal and regulatory matters, and (x) general economic conditions, including inflation, tariffs and interest rates, and other risks described in reports the Company files with the SEC, including its Annual Report on Form 10-K.

## Non-GAAP Reconciliation

Certain financial information included in Empire’s financial results are not measures of financial performance recognized by accounting principles generally accepted in the United States, or GAAP. These non-GAAP financial measures include “Adjusted Net Loss”, “EBITDA” and “Adjusted EBITDA”. These disclosures may not be viewed as a substitute for results determined in accordance with GAAP and are not necessarily comparable to non-GAAP performance measures which may be reported by other companies.

Adjusted Net Loss is presented because the timing and amount of these items cannot be reasonably estimated and affect the comparability of operating results from period to period, and current periods to prior periods.

The Company defines Adjusted EBITDA as net loss plus net interest expense, depreciation, depletion and amortization (“DD&A”), accretion, amortization of right of use assets, income tax provision (benefit), and other adjustments. Company management believes this presentation is relevant and useful because it helps investors understand the Company’s operating performance and makes it easier to compare its results with those of other companies that have different financing, capital and tax structures. Adjusted EBITDA should not be considered in isolation from or as a substitute for net income (loss), as an indication of operating performance or cash flows from operating activities or as a measure of liquidity. In addition, Adjusted EBITDA does not represent funds available for discretionary use.

See the Appendix to this presentation for reconciliations to the most comparable GAAP measure.



**In Q1-2026, Empire continued advancement of its Texas natural gas development program, with activity focused on reactivation, recompletion, and related field work to restore baseline production and improve overall field deliverability**

- Texas natural gas operations began contributing production during the quarter, with aggregate field volumes reflecting early output as wells returned to service
- To date, three wells were successfully reactivated, with five additional wells in progress, and early initial results increasing net volumes on the reactivated wells by approximately 45% compared to Q4-2025, reflecting growth from initial restart levels and volumes continuing to trend upward
- Field infrastructure was materially advanced ahead of volumes, including an increase of more than 500% in field compression capacity, removing prior constraints that prevented increases in production, and expanding operating capacity to approximately 3 million cubic feet per day (“MMcfd”) of currently available compression capacity, positioning the system to accommodate incremental production growth



**During Q1-2026, Empire focused on thermal recovery operations and infrastructure initiatives to enhance safety, reliability, and heat-utilization efficiency in the Starbuck Drilling Program**

- The Company recently completed compressor relocation activities at a steam unit, improving operational safety and supporting more effective heat utilization
- Empire initiated a preventive chemical treatment program designed to mitigate scale formation and support sustained injection performance
- Subsequent to quarter-end, the Company received a Notice of Allowance from the U.S. Patent and Trademark Office related to its proprietary superheated steam generation and injection technology, supporting Empire’s ongoing thermal recovery initiatives and long-term development strategy in North Dakota, and enabling evaluation of broader applicability across its assets in the Williston Basin



MONTANA &  
NORTH DAKOTA

NEW MEXICO

TEXAS &  
LOUISIANA



## In March 2026, Empire completed a subscription rights offering (“Rights Offering”) that generated approximately \$10.0 million in gross proceeds, before transaction costs

- The Company received subscriptions for more than 100% of the securities available in the Rights Offering and accordingly, stockholders received their basic subscription privilege. Because there were not enough securities to satisfy all oversubscriptions, remaining securities were allocated pro-rata among oversubscribing stockholders
- As disclosed in previous filings, Energy Evolution Master Fund, Ltd., the Company’s largest shareholder, participated in the Rights Offering, fully subscribing to the securities corresponding to their subscription rights, and exercising their over-subscription rights to purchase their pro-rata share of the underlying securities related to the Rights Offering that remain oversubscribed
- Phil E. Mulacek, Chairman of the Board of Empire, also participated



## Produced Q1 2026 Net Oil Production of 1,248 Bbls /d

- Reported 1,880 barrels of oil equivalent per day (“Boe/d”)
- Boe/d is comprised ~66% oil, ~10% natural gas liquids (“NGLs”) and ~24% natural gas
- Production during the quarter was impacted by operational issues in North Dakota and New Mexico, as well as weather-related Force Majeure disruptions in Texas, with volumes expected to recover in Q2-2026



## Financial Performance and Recent Developments

- Q1 2026 total product revenue of \$7.7MM and net loss of \$6.6MM
  - Net loss primarily driven by lower overall production volumes and lower realized prices across all commodities
- Reported Q1 2026 Adjusted EBITDA of (\$0.7)MM
- During Q1-2026, the Company entered into and settled a \$3.0 million convertible note held by Phil Mulacek, ahead of its May 2026 maturity, through the issuance of 1,003,344 shares of Empire common stock, further strengthening its capital structure
  - Approximately \$5.0 million of Empire’s debt was satisfied and \$3.0 million of equity was added through various transactions

## 1 Texas – East Texas Basin & Louisiana

- **In Q2-2026, Empire expects Texas gas volumes to increase as additional reactivated wells are tied in and low-pressure booster compression units are installed, supporting throughput increases toward approximately 9 MMcfd**
  - The Company plans to continue sequencing reactivations and recompletions through the remainder of 2026, leveraging existing wellbores to re-enter and drill deeper into stacked pay zones to drive capital-efficient production growth, with the first drilling rig expected to be on site in June 2026
  - Texas development activity is expected to remain measured and infrastructure-led, with capital deployment disciplined and paced to operational performance and system readiness
  - As infrastructure improvements reduce constraints, Empire is advancing evaluation of deeper intervals, including the consolidated Cotton Valley-Bossier and Western Haynesville, integrating subsurface insights with operating performance to inform future development planning
- **Empire continues to progress development activities in Louisiana across participation in a three-well program, with completion and evaluation activity planned to establish production characteristics and inform potential follow-on development**
  - The Company views the Louisiana program as an additional source of material production and reserve growth, structured with defined capital exposure and executed through a measured development process
  - The three wells are expected to be drilled and cased by the end of Q2-2026, with a full technical update to be released following drilling, logging, and casing of the wells, followed by completion and tie-in of the wells to sales



## 2

### North Dakota – Williston Basin

- **Empire continues to work on steam unit performance enhancements, including improved insulation and burner repositioning initiatives scheduled to begin in May 2026, aimed at strengthening heat retention, combustion efficiency, and long-term operating stability**
  - The Company recently progressed advancement of mid-term water management and treatment initiatives, including continued development of Water Treatment Plant upgrades and completion enhancements to improve water-injection quality and reduce scaling and maintenance risks
  - Continued application of Empire’s second-generation thermal recovery approach has contributed to improved operational visibility and facility performance in the field, providing greater clarity around operating results and potential future development opportunities
  - The Company is focused on collaborating with research and regulatory partners, supporting technology upgrades and longer-term thermal recovery development initiatives



## 3 New Mexico – Permian Basin

- **On September 12, 2025, the Commission<sup>(1)</sup> issued the Order<sup>(2)</sup> regarding Empire’s rights to the ROZ<sup>(3)</sup> in the EMSU’s<sup>(4)</sup> Unitized Interval. The Commission unanimously affirmed the existence of a ROZ in the Grayburg and San Andres formations within the EMSU and confirmed Empire’s exclusive rights to produce the ROZ under the 1984 Commission Order.**
  - Based on these findings, the Commission:
    - Denied Goodnight’s<sup>(5)</sup> applications to drill five new SWD<sup>(6)</sup> wells within the boundaries of the EMSU
    - Denied Goodnight’s application to increase injection volumes in an existing SWD well
  - On December 17, 2025, the Commission issued its “Amended Order Denying Goodnight’s Applications & Partially Granting/Partially Denying Empire’s Applications” (“Order R-24004-A”) reiterating and clarifying matters from its Order, but leaving implementation of the Order’s suspension to the discretion of the OCD<sup>(7)</sup>
  - On January 15, 2026, OCD issued a letter with “Implementation of OCC Orders 24004 and 24004-A” providing deadlines for Empire’s CO2 EOR pilot project and the suspension of Goodnight’s four SWD wells located within the EMSU boundaries
  - Both Empire and Goodnight have appealed the Order and Order R-24004-A
  - On March 24, 2026, Empire requested the OCC require OCD to modify the implementation, with a hearing occurring on May 13, 2026, and a decision from the OCC will be forthcoming;
  - Empire is proceeding on motions to revoke the existing permits granted to the remaining three SWD Companies disposing wastewater in the EMSU and Arrowhead Grayburg Unit Unitized Interval, while concurrently advancing litigation for trespass and damages
- **The Company expects final resolution of this matter to result in a meaningful reduction in operating expenses and contribute to improved financial performance in New Mexico going forward**



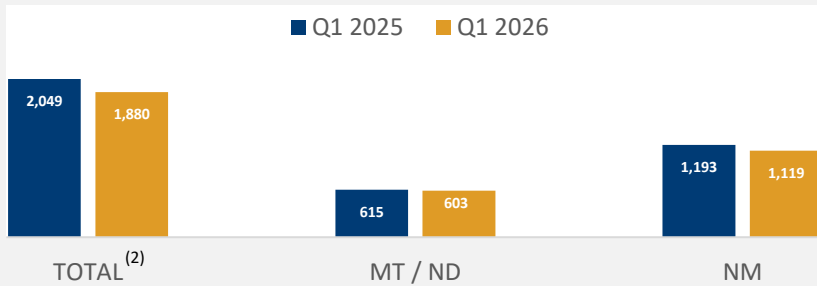
(1) New Mexico Conversation Commission (“Commission”)  
(2) Order No. R-24004 (the “Order”)  
(3) Residual Oil Zone (“ROZ”)

(4) Eunice Monument South Unit (“EMSU”)  
(5) Goodnight Midnight Permian, LLC (“Goodnight”)  
(6) Saltwater Disposal (“SWD”)

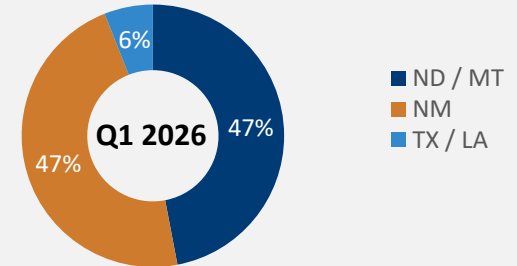
(7) Oil Conservation Division (“OCD”)

# Operational and Financial Performance

### EQUIVALENT PRODUCTION (BOE<sup>(1)</sup> /D)

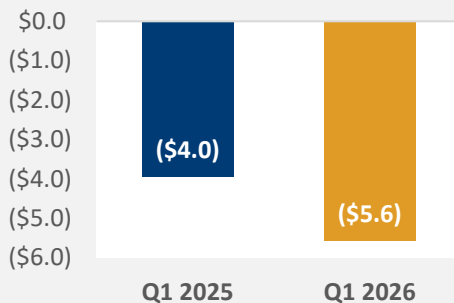


### OIL PRODUCTION BY REGION (BBL/D)

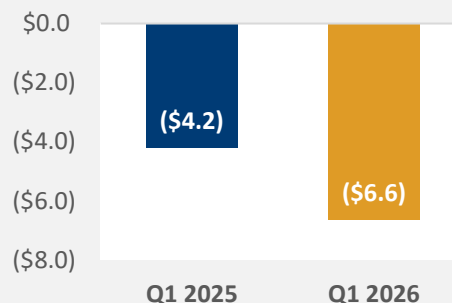


- Total Capital expenditures of ~\$1.9MM for Q1 2026**
  - Primarily related to total additions to oil and natural gas properties from the Company’s gas development program in Texas
- Completed a subscription rights offering in March 2026, which raised ~\$10.0MM of gross proceeds, before transactions costs**
- As of 3/31/2026, Empire has ~\$8.8MM cash on hand and ~\$2.7MM available on its credit facility**

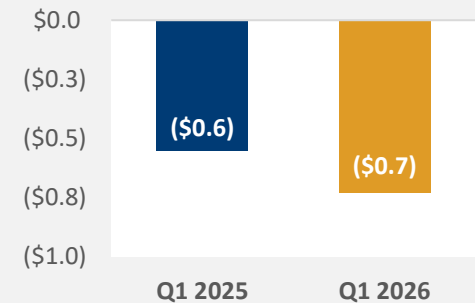
### OPERATING LOSS (\$MM)



### NET LOSS (\$MM)



### ADJUSTED EBITDA (\$MM)<sup>(3)</sup>



(1) BOE – Barrel of oil equivalent, determined using a ratio of 6Mcf of natural gas equal to one barrel of oil equivalent

(2) Total Includes: Montana, North Dakota, New Mexico, Texas and Louisiana

(3) Non-GAAP Adjusted EBITDA defined on the Disclaimer slide with further reconciliation details in appendix

# Thank you

Phil Mulacek, Chairman of the Board

Mike Morrisett, President, CEO & Director

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Disclaimer: This presentation is for information purposes only and does not constitute an offer to sell or issue, or the solicitation of an offer to buy, acquire or subscribe for any shares in the Company in any jurisdiction.

Note: See website and corporate presentation for additional details, disclosures, and reconciliations.



## APPENDIX

# Statement of Operations (Condensed)

<i>(in thousands)</i>	1Q 2025	2Q 2025	3Q 2025	4Q 2025	1Q 2026
<b>Revenue:</b>					
Oil Sales	\$8,049	\$8,005	\$8,790	\$6,804	\$7,302
Gas Sales	548	221	196	(67)	185
Natural Gas Liquids Sales	395	521	388	312	197
<b>Total Product Revenues</b>	<b>8,992</b>	<b>8,747</b>	<b>9,374</b>	<b>7,049</b>	<b>7,684</b>
Other	10	7	14	10	10
Loss on Derivatives	-	-	-	-	(2,591)
<b>Total Revenue</b>	<b>9,002</b>	<b>8,754</b>	<b>9,388</b>	<b>7,059</b>	<b>5,103</b>
<b>Costs and Expenses:</b>					
Lease Operating Expense	5,766	6,387	5,735	7,335	5,160
Production and Ad Valorem Taxes	712	768	755	619	507
Depletion, Depreciation & Amortization	2,226	2,576	2,794	2,999	1,417
Impairment	-	-	-	51,289	-
Accretion of Asset Retirement Obligation	526	534	534	545	535
<i>General and Administrative</i>	<i>3,197</i>	<i>2,906</i>	<i>2,881</i>	<i>3,011</i>	<i>2,876</i>
<i>Stock-Based compensation</i>	<i>531</i>	<i>486</i>	<i>238</i>	<i>168</i>	<i>189</i>
Total General and Administrative	3,728	3,392	3,119	3,179	3,065
<b>Total Cost and Expenses</b>	<b>12,958</b>	<b>13,657</b>	<b>12,937</b>	<b>65,966</b>	<b>10,684</b>
<b>Operating Loss</b>	<b>(3,956)</b>	<b>(4,903)</b>	<b>(3,549)</b>	<b>(58,907)</b>	<b>(5,581)</b>
<b>Other Income and (Expense):</b>					
Interest Expense	(296)	(334)	(388)	(529)	(480)
Loss on Extinguishment of Debt	-	-	-	-	(659)
Other Income (Expense)	31	181	93	483	78
<b>Loss before Taxes</b>	<b>(4,221)</b>	<b>(5,056)</b>	<b>(3,844)</b>	<b>(58,953)</b>	<b>(6,642)</b>
Income Tax Benefit (Provision)	-	-	-	-	-
<b>Net Loss</b>	<b>(\$4,221)</b>	<b>(\$5,056)</b>	<b>(\$3,844)</b>	<b>(\$58,953)</b>	<b>(6,642)</b>

# Operating Data (Condensed)

	1Q 2025	2Q 2025	3Q 2025	4Q 2025	1Q 2026
<b>Net Sales Volumes:</b>					
Oil (Bbl)	119,635	135,854	144,098	125,059	112,317
Natural Gas (Mcf)	199,868	237,133	207,677	215,921	235,517
Natural Gas Liquids (Bbl)	31,453	39,091	41,938	37,743	17,628
<b>Total Equivalent (Boe)</b>	<b>184,400</b>	<b>214,467</b>	<b>220,648</b>	<b>198,788</b>	<b>169,197</b>
Average daily equivalent sales (Boe/d)	2,049	2,357	2,398	2,161	1,880
<b>Average Price per Unit</b>					
Oil (\$/Bbl)	\$67.28	\$58.92	\$61.00	\$54.41	\$65.01
Natural Gas (\$/Mcf)	\$2.74	\$0.93	\$0.94	(\$0.31)	\$0.79
Natural Gas Liquids (\$/Bbl)	\$12.56	\$13.33	\$9.25	\$8.27	\$11.18
<b>Total Equivalent (\$/Boe)</b>	<b>\$48.76</b>	<b>\$40.78</b>	<b>\$42.48</b>	<b>\$35.46</b>	<b>\$45.41</b>
<b>Operating Costs and Expenses per Boe</b>					
Lease operating expense	\$31.27	\$29.78	\$25.99	\$36.90	\$30.51
Production and ad valorem taxes	\$3.86	\$3.58	\$3.42	\$3.11	\$3.00
Depreciation, Depletion, Amortization	\$12.07	\$12.01	\$12.66	\$15.09	\$8.37
Accretion of Asset Retirement Obligation	\$2.85	\$2.49	\$2.42	\$2.74	\$3.17
General & administrative (including stock-based compensation)	\$20.22	\$15.82	\$14.14	\$15.99	\$18.12
General & administrative (excluding stock-based compensation)	\$17.34	\$13.55	\$13.06	\$15.15	\$17.00

# Adjusted EBITDA Reconciliation <sup>(1)</sup>

<i>(in thousands)</i>	1Q 2025	2Q 2025	3Q 2025	4Q 2025	1Q 2026
<b>Net Loss</b>	<b>(\$4,221)</b>	<b>(\$5,056)</b>	<b>(\$3,844)</b>	<b>(\$58,953)</b>	<b>(\$6,642)</b>
Add Back:					
Interest expense	296	334	388	529	480
Depreciation, Depletion & Amortization	2,226	2,576	2,794	2,999	1,417
Impairment	-	-	-	51,289	-
Accretion	526	534	534	545	535
Amortization of right-of-use assets	121	120	117	111	119
<b>EBITDA</b>	<b>(1,052)</b>	<b>(1,492)</b>	<b>(11)</b>	<b>(\$3,480)</b>	<b>(\$4,091)</b>
Adjustments:					
Stock-based compensation	531	486	238	168	189
Loss (gain) on commodity derivatives	-	-	-	-	2,591
Loss (gain) on financial derivatives	-	-	(97)	(484)	(78)
Loss (gain) on sale of oil and natural gas properties	-	(175)	7	-	-
Loss (gain) on extinguishment of debt	-	-	-	-	659
Loss (gain) on sale of other fixed assets	(32)	-	-	2	-
<b>Adjusted EBITDA</b>	<b>(\$553)</b>	<b>(\$1,181)</b>	<b>\$137</b>	<b>(\$3,794)</b>	<b>(\$730)</b>

(1) Non-GAAP Adjusted EBITDA defined on the Disclaimer slide



## Environmental

- Good corporate citizenship is a key part of our cultural identity, which includes being positive stewards to the environment and the communities in which we operate.
- Our focus on minimizing our operational impact is multi-faceted, including seeking to reduce air emissions, prevent spills, and safeguard local water supplies, as well as utilizing advanced drilling, completion and operations technologies that minimize our environmental impact.
- Our ongoing programs are designed to not only reduce our operational impacts but also improve efficiency, lower costs and reduce risk. This further promotes the long-term sustainability of our business as we continue to enhance our relationships with the communities in which we operate.



## Social

- Our success starts with our people who consistently operate with the principles of honesty, integrity, and accountability, and unceasingly align our interests with our partners.
- Our employees are committed to the prudent growth of our organization and adhere to the values expected by our stakeholders. In accordance, we place strong emphasis on attracting, hiring, and developing a talented and diverse workforce, and endeavor to support our employees through market-competitive compensation and benefit programs.
- We treat our employees with respect and recognize that a diverse workforce provides the best opportunity to obtain unique perspectives, experiences and ideas to help our business succeed. As such, we strive to maintain a work culture that treats employees fairly and with respect, promotes inclusivity, and provides equal opportunities for professional growth and advancement based on merit.



## Governance

- Supported by the oversight and guidance of our executive management team, our Board of Directors is responsible for our strategy and governance.
- We leverage corporate governance practices that promote transparency and accountability as key tenants to our long-term success. We are committed to operating with sound corporate governance practices and hold ourselves accountable, including ensuring that all our business interactions are performed with honesty and integrity.
- We interact with all partners and parties with the highest legal and ethical standards. In support of our efforts, we have adopted fundamental governance policies applicable to our team members and others with whom we do business.